Uncertainty and Inter-jurisdictional High-speed Rail Planning

Insights from Portugal and the United Kingdom

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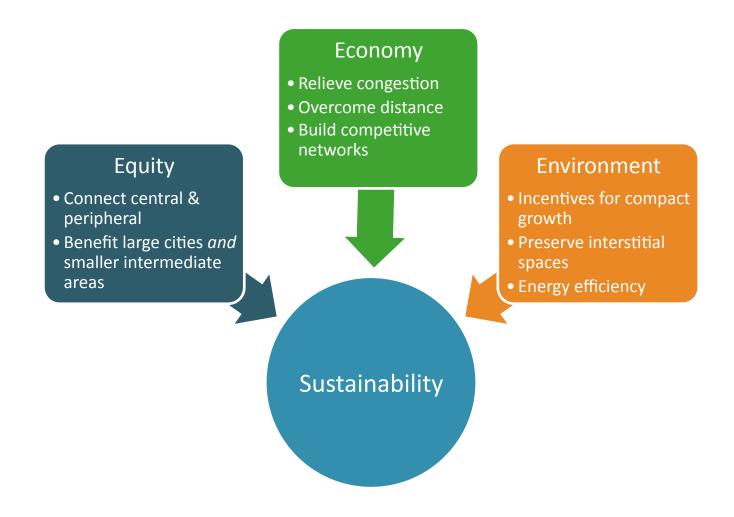
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Motivation: HSR as a Sustainable Initiative



It's complex!

Multiple: Geographic & Temporal Scales, Actors, Domains



Therefore, focus on uncertainty at the interface between technical and institutional complexity

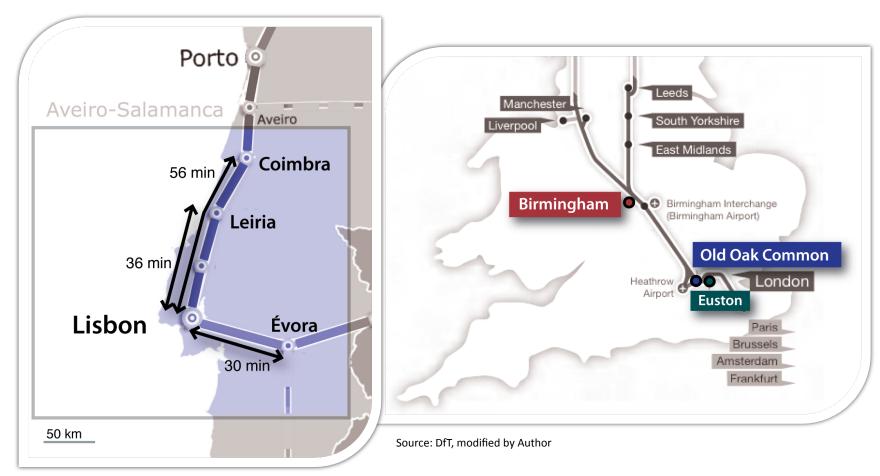
Technical complexity

 Uncertainty of outcomes

Institutional complexity

 Uncertainty of a multi-actor interjurisdictional system of control

Case Studies



Source: RAVE, modified by Author

Selection criteria: < 1 hour from a major city

Cooperative multi-scalar planning and robust system design – Coimbra

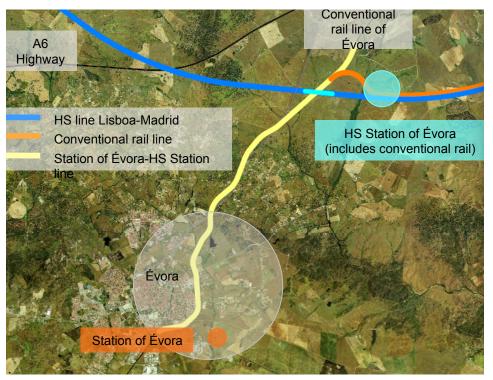
- City of Coimbra & REFER (national infrastructure agency) entered into a formal cooperative protocol to manage a multimodal hub and new area of development
- Cooperation led to a more robust design that could go ahead in multiple future scenarios, including one with no current HSR implementation, but without precluding its future inclusion in the multimodal hub





Source: REFER Source: Author

External station locations as a constraint on future benefits – Évora & Leiria



Source: REFER

Station placement affects:

- Development prospects
- Incentives for local government involvement
- Policy tools available to influence HSR outcomes

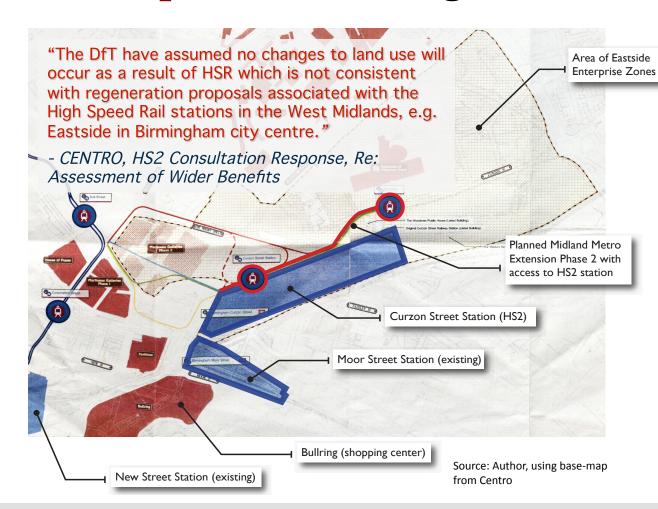
Evaluation dominated by more **nearterm** considerations:

- Reduce travel times between dominant O-D pairs
- Provide easy regional car access
- Avoid localized cost associated with urban construction

Challenge: how can the evaluation process adequately account for potential but uncertain future development that might justify a more centralized station location?

Uncertainty and the challenge of integrating local station-area plans – Birmingham

- Pre-existing metro plans & "enterprise zone"
- Co-dependence of HSR & local initiatives
- Uncertainty of local initiatives as a barrier to their inclusion within the national evaluation process
- Failure to include "HSR supportive" strategies may constrain HSR's success

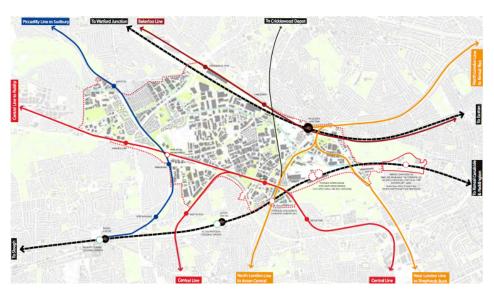


Managing uncertainty of outcomes in project evaluation – Old Oak Common, London

- Convergence of transport infrastructure and industrial land
- TfL & the Mayor's office want a strategic transport interchange
- London Overground connections could be justified if major redevelopment occurs



Source: Dijkhuis and Siraut



Source: Park Royal OAPF

Managing Uncertainty

Inter-jurisdictional OAPF planning process to develop future land use scenarios for EIA sensitivity tests – used to evaluate system performance under alternate futures

Summary of Findings

- Existing processes and evaluation mechanisms affect the level to which local knowledge can be incorporated into HSR design
- 2. Certain initial decisions along with cooperative interjurisdictional planning can help manage the long-term uncertainty of HSR planning and implementation
- 3. Flexibility is important

Strategies for resilient multi-scalar planning & implementation

Any HSR project is subject to: long timelines, high stakes, iterative design, and *challenge*

Formalized commitments

- Local representation in decisionmaking
- Contractual agreements that formally incorporate local plans
- Designating a % of HSR funds for complementary schemes
- Inclusion of local accessibility requirements in HSR authorizing documents

Informal coalition building

- HSR changes the competitive landscape
- Introduces incentives for cooperation
- Take the opportunity to reevaluate other regional LU/T strategies
- Build a broader coalition for change
- Partnerships gain durability from stakeholders interested in broader vision



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PORTUGAL (January & November 2012)

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- •Isabel Lopes, Eduardo Pires, and Daniel Ferreira, REFER.
- •Rafael António Robalo Ribeiro de Azevado, REFER.
- •José Vilela; António José Cardoso; Helena Terêncio, and Fernando Rebelo, City of Coimbra.
- •Dra. Sandra Cadima; Maria João C.G. Neto de Vasconcelos, City of Leiria.
- •Luis Santos and Ricardo Grade, SMTUC, Coimbra.

UNITED KINGDOM (January and February 2013)

- •Chris Tunstall and Richard Leonard, Birmingham City Council.
- •Mike Ogden, Maria Pilar-Machancoses, and Toby Rackliff, Centro.
- •Michael Colella, Peter Moth, and Andres Wallace, Julian Ware, and Simon Weaver. Transport for London.

Findings – I.

Managing outcome and institutional uncertainty

Coimbra: National-local collaborative planning can produce station-designs that are more robust and able to perform under multiple future scenarios.

Évora & Leiria: An evaluation mechanism that values more certain current costs over potential future benefits can result in a station-placement decision that constrains the economic development and environmental sustainability benefits of HSR.

Birmingham: Insufficiently broad project assessment due to both outcome and institutional uncertainty can block potential long-term benefits from HSR.

Old Oak Common: The OAPF offers one model of inter-jurisdictional scenario planning that can help manage long-term development uncertainty within a formal evaluation framework

Findings II.

The importance of establishing flexible initial conditions

- The Coimbra collaboration between REFER and the City creates a institutional framework that can more flexibility handle changing designs needs
- HSR-supportive local planning in Évora and Leiria is at risk because of the decision earlier in the HSR planning process to locate stations external to the cities.
- In Birmingham, initial decisions about station design may constrain or enable future station-area growth.
- At Old Oak Common, the initial decision to purchase a "real option" by building decking over the rail yards would provide flexibility to enable higherdensity commercial development as future market conditions allow.